## Annexe A: New/Revised Course Content in OBTL+ Format

### **Course Overview**

The sections shown on this interface are based on the templates UG OBTL+ or PG OBTL+

If you are revising/duplicating an existing course and do not see the pre-filled contents you expect in the subsequent sections e.g. Course Aims, Intended Learning Outcomes etc. please refer to Data Transformation Status for more information.

| Expected Implementation in Academic Year                   |                               |
|--|-------------------------------|
| Semester/Trimester/Others (specify approx. Start/End date) |                               |
| Course Author  * Faculty proposing/revising the course     | Shinichi Kamiya               |
| Course Author Email  | skamiya@ntu.edu.sg            |
| Course Title   | Foundation of Risk Management |
| Course Code  | BR2208                        |
| Academic Units   | 0                             |
| Contact Hours  | 39                            |
| Research Experience Components                             |                               |

## Course Requisites (if applicable)

| Pre-requisites        |  |
|-----------------------|--|
| Co-requisites         |  |
| Pre-requisite to      |  |
| Mutually exclusive to |  |
| Replacement course to |  |
| Remarks (if any)      |  |

## **Course Aims**

This course is designed for students who have interest in careers in the financial risk management / analytics functions of financial institutions and corporations or in the risk management consulting services. The purpose of the course is to equip students with right mindsets and necessary knowledge and skillsets of completing Foundations of Risk Management in the GARP FRM®Exam Part I.

## **Course's Intended Learning Outcomes (ILOs)**

Upon the successful completion of this course, you (student) would be able to:

| ILO 1 | Explain the building blocks of risk management.                                    |
|-------|--|
| ILO 2 | Explain how firms manage financial risk.   |
| ILO 3 | Discuss the governance of risk management  |
| ILO 4 | Describe credit risk transfer mechanisms   |
| ILO 5 | Use the Modern Portfolio Theory and the Capital Asset Pricing Model                |
| ILO 6 | Model returns using the Arbitrage Pricing Theory and multifactor models            |
| ILO 7 | Aggregate and report risk data in a proper manner                                  |
| ILO 8 | Explain the concept of enterprise risk management and future trends                |
| ILO 9 | Analyse past financial disasters including the Great Financial Crisis of 2007-2009 |

#### **Course Content**

•Basic risk types, measurement andmanagement tools •Creating value with risk management •Risk governance and corporate governance •Credit risk transfer mechanisms •The Capital Asset Pricing Model (CAPM) •Risk-adjusted performance measurement •Multifactor models •Data aggregation and risk reporting •Financial disasters and risk management failures

## Reading and References (if applicable)

•Handouts • "Data Breach at Equifax" Harvard Business School Case 9-118-031 • "J.P. Morgan Private Bank: Risk Management during the Financial Crisis 2008-2009" Harvard Business School Case 9-311-003

## **Planned Schedule**

| Week<br>or<br>Session | Topics or Themes   | ILO | Readings                     | Delivery Mode | Activities |
|-----------------------|--|-----|------------------------------|---------------|------------|
| 1                     | Economics of<br>Risk<br>Management                                       | 1   | Handout                      | Online        |            |
| 2                     | The Building<br>Blocks of Risk<br>Management                             | 1   | Handout                      | In-person     |            |
| 3                     | How Do Firms<br>Manage<br>Financial Risk?                                | 2   | Handout; group<br>assignment | In-person     |            |
| 4                     | How Do Firms<br>Manage<br>Financial Risk?                                | 2   | Handout                      | In-person     |            |
| 5                     | The Governance<br>of Risk<br>Management                                  | 3   | Handout; Equifax case        | In-person     |            |
| 6                     | Credit Risk<br>Transfer<br>Mechanisms                                    | 4   | Handout                      | In-person     |            |
| 7                     | Modern Portfolio Theory (MPT) and the Capital Asset Pricing Model (CAPM) | 5   | Handout; group assignment    | In-person     |            |
| 8                     | The Arbitrage Pricing Theory and Multifactor Models of Risk and Return   | 6   | Handout                      | In-person     |            |
| 9                     | Principles for<br>Effective Data<br>Aggregation and<br>Risk Reporting    | 7   | Handout                      | In-person     |            |

| Week<br>or<br>Session |   | ILO | Readings                     | Delivery Mode | Activities |
|-----------------------|---|-----|------------------------------|---------------|------------|
| 10                    | Enterprise Risk<br>Management<br>and Future<br>Trends | 8   | Handout; group assignment    | In-person     |            |
| 11                    | Learning from<br>Financial<br>Disasters               | 9   | Handout                      | In-person     |            |
| 12                    | Anatomy of the<br>Great Financial<br>Crisis           | 9   | Handout; J.P.<br>Morgan case | In-person     |            |
| 13                    | Mid-term Quiz   |     |                              | In-person     |            |

# Learning and Teaching Approach

| Approach                                | How does this approach support you in achieving the learning outcomes?  |
|---|---|
| Semina<br>rs                            | The interactive seminar session where there are ample opportunities for open discussion on the conceptual questions raised in the class allows you to think critical and share your ideas and concept with the class. This ensures that the targeted learning outcomes are being achieved |
| Group<br>assign<br>ments                | The assignments require you to generate, analyze and deliver outputs in a guided manner.  |
| Case<br>studies                         | Case studies require you to summarize your findings, prepare for your presentation, and make arguments.   |
| Other<br>In-<br>Class<br>activiti<br>es | Some learning outcomes for this course are skills which are practical in nature and cannot be achieved by reading and writing. The achievement of such learning outcomes requires hands-on experience, in-class activities provide such opportunities.                                    |

#### **Assessment Structure**

Assessment Components (includes both continuous and summative assessment)

| No. | Component   | ILO           | Related PLO or<br>Accreditation  | Weightage | Team/Individual | Rubrics | Level of<br>Understanding |
|-----|---|---------------|--|-----------|-----------------|---------|---------------------------|
| 1   | Continuous Assessment<br>(CA):<br>Assignment([assignments<br>(e.g. term paper, essay)]) | ILO1-<br>9    | Problem Solving &<br>Decision Making,<br>Teamwork and<br>Intrpersonal Skills | 40        | Team            |         |                           |
| 2   | Continuous Assessment (CA): Presentation([Presentation of case studies/analysis])       | ILO1-<br>3, 8 | Oral<br>Communication  | 30        | Team            |         |                           |
| 3   | Continuous Assessment<br>(CA): Others([midterm<br>quiz/test])                           | ILO1-<br>9    | Acquisition of knowledge   | 20        | Individual      |         |                           |
| 4   | Continuous Assessment<br>(CA): Class<br>Participation([class<br>participation])         | ILO1-<br>9    | Oral<br>Communication  | 10        | Individual      |         |                           |

#### Description of Assessment Components (if applicable)

#1. When you find that equal contribution with your group member is difficult, please immediately consult with the instructor to resolve the issue. If it fails to solve the issue, confidential peer evaluation is requested to submit individually to the instructor. The peer evaluation form and assessment rubrics is available at Annex1. You are requested to be familiar with mark adjustment policy for unequal contributions among members.

#### Formative Feedback

Feedback is central to this course. You will receive feedback from me about your coursework: assignments and project.

## NTU Graduate Attributes/Competency Mapping

This course intends to develop the following graduate attributes and competencies (maximum 5 most relevant)

| Attributes/Competency | Level |
|-----------------------|-------|
| Collaboration         | Basic |
| Communication         | Basic |
| Decision Making       | Basic |
| Problem Solving       | Basic |
| Critical Thinking     | Basic |

## **Course Policy**

| Policy (Academic Integrity) |  |  |
|-----------------------------|--|--|
|                             |  |  |

#### Policy (General)

(1) General You are expected to complete all assigned pre-class readings and activities, attend all seminar classes punctually and take all scheduled assignments and tests by due dates. You are expected to take responsibility to follow up with course notes, assignments and course related announcements for seminar sessions they have missed. You are expected to participate in all seminar discussions and activities.

#### Policy (Absenteeism)

(2) Absenteeism Absence from class without a valid reason will affect your overall course grade. Valid reasons include falling sick supported by a medical certificate and participation in NTU's approved activities supported 7 by an excuse letter from the relevant bodies. If you miss a lecture, you must inform the course instructor via email prior to the start of the class.

#### Policy (Others, if applicable)

(3) No Food You are not allowed to bring food in the classroom. You may have a meal during breaks.

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Last Updated By: Shinichi Kamiya